

**Reference code:** GB165-0427

**Title:** Richard J Ward Collection

**Name of creator:** Ward, Richard J (b. 1921) Economist

**Dates of creation of material:** 1960-1975

**Level of description:** Fonds

**Extent:** 2 boxes

**Biographical history:** Ward, Richard Joseph (b. 1921) Economist

Educated at Harvard College and University of Michigan (B.S., M.A., Ph.D). Married Cecilia Patricia Butler in 1951 and has 4 children. Senior Economist and Program Director for U.S. Aid Mission to Jordan 1961-1963. Consultant on Economic Projects for U.S. State Department; United Nations, Publishers, World Bank, Private Companies, Commonwealth of Mass, Office of Economic Affairs on planning, economic strategies, structures, publishing, management. Division Leader, Attack Transport; Executive Officer (small ship), U.S., Navy, LT, USNR (retired). Award Winning Memoirist 2007. Chancellor Professor Emeritus.

**Scope and content:** Papers relating to the life and work of Richard J Ward, Senior Economist and Program Director for U.S. Aid, in Jordan from 1961-1963, including U.S. AID Memorandums, Reports and Tables; Social observations on local habits and customs; and Travel Notes.

**System of arrangement:**

1. Richard Ward's Curriculum Vitae (C.V.)
2. USAID
3. Life and Work in Jordan: Articles and Accounts by Richard Ward
4. Articles, Observations and Accounts
5. Travel Notes
6. Newsletter
7. Newspaper

**Access conditions:** Open

**Language of material:** English, small amount of French

**Conditions governing reproduction:** No restrictions on copying or quotation other than statutory regulations and preservation concerns

**Custodial history:** In possession of Dr Richard J Ward and then Dr John King

**Immediate source of acquisition:** Received as a gift from Dr Richard J Ward on 5th June 2008 via Dr John King.

**Related Units of Description:**

In MEC Archive

Other collections relating to economic development in Jordan:

- GB165-0324 Arab Development Society
- GB165-0203 Middle East Development Division

Other collections with accounts of visits to Petra:

- GB165-0075 Lt. Gen. John Conyers D'Arcy
- GB165-0088 Catherine J. Dixon

Another collection relating to life in Jordan:

- GB165-0060 Winifred Coate

**Finding aids:** In Guide; Handlist

**Publication note:** Ward, Richard J:

*The Palestine State: A Rational Approach* (1977) National University Publications, New York

*Development Problems of the 1970's* (1973) Dunellen, New York, London

*French edition: Developpement Horizons '80*, Tendances Actuelles, Hachette, Vanves, France.

*The Challenge of Development* (1967) Aldine Publishing Company, Chicago

*Grampas Are for All Seasons* (2001) Bloomington

*The Fragrance of Heliotrope: The Presence of Cecilia* (2007) Authorhouse

*My Last Dungarees* (2009) Authorhouse

**Archivist's note:** Fonds and file and item level description created by E. Moody, 5 Nov 2009.

Biographical history based on Richard Ward's C.V. and website [www.booksbyrjward.com](http://www.booksbyrjward.com)

**SERIES, FILE AND ITEM LEVEL DESCRIPTION OF THE RICHARD J WARD  
COLLECTION**

1 Richard Ward Curriculum Vitae (C.V.)

1/1	Richard Ward's Curriculum Vitae giving an account of his academic, business and government experience, professional achievements as well as listing his professional publications	Not dated	5 sheets
-----	---	-----------	----------

2 USAID

2/1 USAID Memorandums, Reports and Tables, 1960-1968

2/1/1	T.S. Draft Memorandum entitled 'Economic Development of Jordan' by R.J. Ward	Jul 1960	59 sheets
2/1/2	T.S. Memorandum of Conversation on the subject of 'Self help Measures Taken by GOJ'	20 March 1962	4 sheets
2/1/3	T.S. Draft Report on the subject of U.A.R. and Lebanon Consultation and Data Collection by R.J. Ward	29 March- 4 April 1962	10 sheets
2/1/4	T.S. Report and Tables entitled 'Trends in Jordan's Balance of Payments' by Richard J. Ward, Program Economist for USAID, Jordan	8 May 1962	7 sheets
2/1/5	T.S. Draft Report entitled 'The Need for Focus in our FY 64 Program' by R.J. Ward	14 Sept 1962	4 sheets
2/1/6	T.S. Office Memorandum on the subject of a car accident involving Mrs Ward without any injuries	18 Sept 1962	2 sheets
2/1/7	T.S. Draft Report entitled 'Developing Jordan' by R.J. Ward	22 Oct 1962	1 sheet
2/1/8	T.S. USAID Jordan Order on the subject of 'Reorganization of Mission for Major Goals' by Russell S. McClure, Director. Includes 'Revised Organization Chart' and 'Revised Roster of Personnel' with Ward as Program Officer and Program Economist	1 Nov 1962	5 sheets

2/1/9	T.S. Outline of the Country Assistance Program (CAP) and Country Team Task Assignments with sections being dealt with by Ward	Nov 5 1962	1 sheet
2/1/10	T.S. Outline of the Country Assistance Program (CAP) and Country Team Task Assignments with sections being dealt with by Ward. Duplication of 2/1/9 with different additional notes	5 Nov 1962	1 sheet
2/1/11	T.S. Draft Report entitled 'U.S.A.I.D./J. Strategy for Developing Jordan' by R.J. Ward	13 Apr 1963	6 sheets
2/1/12	T.S. Report [for a presentation] including an aid form giving an appraisal of the country's development program. Also including a map and bibliography. Entitled 'The Middle East Cauldron'	20 Jun 1963	9 sheets
2/1/13	T.S. Report [for a presentation] including an aid form giving an appraisal of the country's development program. Also including a map and bibliography. Entitled 'The Middle East Cauldron.' Duplicate of 2/1/12 with additional bibliography and some pages not extant	20 Jun 1963	9 sheets
2/1/14	T.S. Table including two copies of footnotes entitled 'Projection of Jordan National Accounts by Sector, 1975, 1980, 2000' by R.J. Ward	31 Oct 1968	4 sheets
2/1/15	T.S. Table including footnotes entitled 'Jordan Balance of Payments Forecast' by R.J. Ward	1 Nov 1968	6 sheets
2/1/16	T.S. Table entitled 'Jordan's Per Capita GNP Growth, Current Prices and Adjusted 1959, 1966, 1975, 1980, 2000' by R.J. Ward	4 Nov 1968	1 sheet
2/1/17	T.S. Table including footnotes entitled 'The Consumption and Investment Levels for Jordan Development, Past and Projected to 1980, 2000' by R.J. Ward	6 Nov 1968	2 sheets
2/1/18	M.S. Notes for a talk at Bates College entitled 'Developing a Strategy: the Jordan Case.' (See 2/1/12	Not dated	1 sheet

and 2/1/13)

2/2 Correspondence/Airgram, 1962 and 1975

2/2/1	M.S. Letter from Alan Musker to Tim [Ward]	22 May 1962	1 sheet
2/2/2	M.S. Letter from Harry Rocco to Tim [Ward]	22 May 1962	1 sheet
2/2/3	T.S. Airgram drafted by R.J. Ward in Amman to Embassies concerning Birth Control in Egypt	26 Oct 1962	2 sheets
2/2/4	T.S. Draft letter from R.J. Ward to the Prime Minister (Wasfi at-Tell, P.M. of Amman, Jordan)	28 Dec 1962	3 sheets
2/2/5	T.S. Letter to Dean Ward (College of Business and Industry at Southeastern Massachusetts University) from Blaine C. Richardson (Acting Director of Middle Eastern Affairs at the Agency for International Development (AID), Washington) discussing how Ward is to undertake the analysis of the Jordanian Budget	27 Jun 1975	1 sheet

2/3 Minutes of meeting, 1962

2/3/1	T.S. Minutes of meeting held on Monday, July 2, 1962 with Ward present	2 July 1962	2 sheets
-------	--	-------------	----------

2/4 Tour Schedule, 1962

2/4/1	M.S. and T.S. Tour Schedule of Schools and Development Projects for Dr. Ward. Monday to Wednesday 24-26 Sept 1962	24-26 Sept 1962	2 sheets
-------	---	-----------------	----------

3 Life and Work in Jordan: Articles and Accounts by Richard J Ward, 1961-1962

3/1	T.S. Article on first impressions and lessons to learn in new job, having arrived in Amman two days earlier. (Pages 1-3)	4 Aug 1961	3 sheets
3/2	T.S. Article entitled 'Amman' (Pages 4-11)	5 Aug 1961	8 sheets

3/3	T.S. Account of a staff meeting with Ambassador Macomber and dinner with Clark Bloom of the Ford Foundation by R.J. Ward. (Page 12)	7 Aug 1961	1 sheet
3/4	T.S. Account of an appointment with George Newak, an advisor for the Jordanian Government on investment and banking credit problems by R.J. Ward. (Pages 13[-14])	8 Aug 1961	1 sheet
3/5	T.S. Account of a doctor's visit and the Philadelphian Hotel (Pages 14-15)	8 Aug [1961]	2 sheets
3/6	T.S. Account of discussions of teachers in the Army and the work dynamic in the U.S. Aid as found by R.J. Ward. (Pages 16-21)	9 Aug [1961]	7 sheets
3/7	T.S. Brief account of a soft ball game with Ward and his sons Tim and Rich at the Terra Sancta College playing ground. (Page 22)	Not dated	2 sheets
3/8	T.S. Accounts including a political discussion at a wedding (Aug 9), a meeting discussing the level of aid for Jordan (Pages 23-27)	24 Aug 1961	4 sheets
3/9	T.S. Article discussing the reality and relevance to the Gospel narrations in the daily life of the Middle East today. (Page 30)	13 Aug [1961]	1 sheet
3/10	T.S. Account of meeting Bill Underwood, the Acting Country Director, and Hazem Nusebeh/Nuzeibah, the Jordanian Director of the Development Board by R.J. Ward. (Pages 31-32)	14 Aug 1961	2 sheets
3/11	T.S. Account of the town of Amman. (Pages 33-35)	16Aug 1961	3 sheets
3/12	T.S. Account of a gathering at Bill Underwood's home by R.J. Ward (Pages 37-44)	18, 19, 20 Aug 1961	8 sheets
3/13	T.S. Account entitled 'Sunday' Aug 20. (Page 45)	20 Aug [1961]	1 sheet
3/14	T.S. Account/Article of the Report of Fiscal Commission on the Jordanian Budget by R.J. Ward. (Pages 46-7)	21 Aug 1961	2 sheets
3/15	T.S. Account of a discussion of the type of training	22 Aug 1961	3 sheets

	needed for Jordanian personnel by R.J. Ward. (Pages 48-50)		
3/16	T.S. Account of the prices of alcohol and 'Ex Russell House' and Prophet Mohammad's birthday (Pages 51-53)	23 Aug 1961	3 sheets
3/17	T.S. Account of a discussion of the level of aid for Jordan and the problems faced by women in authority. (Pages 53-57)	23 Aug 1961	5 sheets
3/18	T.S. Article of training host country personnel by R.J. Ward. (Page 58)	24 Aug 1961	1 sheet
3/19	Account of a meeting with the Jordanian Under Secretary of Finance who is responsible for the Jordanian budget, and Hitti's History of the Arabs. (Pages 59-62) (See 3/55)	24 Aug [1961]	4 sheets
3/20	T.S. Account of taxing in Jordan and the Jordan budget situation by R.J. Ward. (Pages 63-65) (Continued in 3/21)	25 Aug 1961	3 sheets
3/21	T.S. Account relating to the Jordan Army and Evelyn Ripps by R.J. Ward. (Pages 66-67) (Continued from 3/20)	25 Aug [1961]	2 sheets
3/22	T.S. Account of the Five Year Development Plan for Jordan and at the pool at the Philadelphia Hotel, Amman, by R.J. Ward. (Pages 68-69)	27 Aug 1961	2 sheets
3/23	T.S. Account of a dinner with Ward's landlord, Mr Shami, Monday Aug 28 1961. (Pages 70-72)	28 Aug 1961	3 sheets
3/24	T.S. Account of two problems affecting economic development: the use of U.S. funds to buy U.S. goods, and whether reducing U.S. outright grant promoted or discouraged private investment in Jordan by R.J. Ward. (Pages 73-75)	29 Aug 1961	3 sheets
3/25	T.S. Account of the problem of Jordan's tax system by R.J. Ward. (Pages 76-[9])	30 Aug 1961	4 sheets
3/26	T.S. Account of the first census of Jordan by R.J.	31 Aug 1961	4 sheets

	Ward. (Pages 79-82)		
3/27	T.S. Account of 'Our tenth anniversary' including a discussion on the rivalry between British and American Schools. (Pages 83-85)	Fri 1 Sept [1961]	3 sheets
3/28	T.S. Article of the situation of inflation in Jordan by R.J. Ward. (Pages 86-89)	2 Sept 1961	4 sheets
3/29	T.S. Article of the potential options for dealing with a reduction in Jordan's Budget Support Assistance by R.J. Ward. (Pages 90-92)	3 Sept 1961	3 sheets
3/30	T.S. Article entitled 'Supiority [sic] of Imports as Anti-Inflation Measure' (Page 93)	[c. 4 Sept 1961]	1 sheet
3/31	T.S. Account of the problem of the possible reduction in U.S. aid to Jordan and how to tackle it by R.J. Ward. (Pages 94-99)	5 Sept 1961	6 sheets
3/32	T.S. Account of the calculations for plans to cut the budget of the GOJ and meeting the Minister of Finance, His Excellency Hashim El Jayyousy by R.J. Ward. (Pages 100-101)	6 Sept 1961	2 sheets
3/33	T.S. Article of the divide between rich and poor in Jordan and its connection to U.S. aid by R.J. Ward. (Pages 102-103)	9 Sept 1961	2 sheets
3/34	T.S. Account of a journey to an annual picnic held by the Dramatic Society of Amman in the forests of Jerash with descriptions of scenery by R.J. Ward. (Pages 104-5)	9 Sept [1961]	2 sheets
3/35	T.S. Article of the decision to spend more time in the field or in the office by R.J. Ward. (Page 114)	17 Sept 1961	1 sheet
3/36	T.S. Account of pictures being taken with Jamal the camel. (Page 115)	17 Sept [1961]	1 sheet
3/37	T.S. Article of the census dilemmas and the problem in encouraging developing countries to take a responsible role in their own development project by R.J. Ward. (Pages 116-119)	18 Sept 1961	4 sheets



3/38	T.S. Account entitled 'Pictures to Paint in Jordan A Paradise for Painters' and stories heard about local life. (Pages 120-121)	19 Sept 1961	2 sheets
3/39	T.S. Account of a benefit affair at the Philadelphia Hotel for the Young Women's Christian Association. (Pages 122-123)	30 Sept 1961	2 sheets
3/40	T.S. Account of the problems of paper work and contact responsibilities by R.J. Ward. (Pages 124-126)	1 Oct 1961	3 sheets
3/41	T.S. Account of a program where U.S. agricultural surplus is used abroad to generate funds for economic development by R.J. Ward. (Pages 127-128)	3 Oct 1961	2 sheets
3/42	T.S. Article entitled 'Trip Taken Oct. 1, 1961' to Madaba and Makhaiyat. (Page 129)	[c. 1 Oct 1961]	1 sheet
3/43	T.S. Account of dealing with loans by R.J. Ward. (Pages 130-131)	4 Oct 1961	2 sheets
3/44	T.S. Account of a journey to the potash Pilot Plant at the Northern End of the Dead Sea and talks of a development loan by R.J. Ward. (Pages 132-133)	5 Oct 1961	2 sheets
3/45	T.S. Account of a party at the Chinese Ambassador's residence in celebration of the 50 <sup>th</sup> Anniversary of the Chinese Republic. (Page 139)	10 Oct 1961	1 sheet
3/46	T.S. Account of the problem of poor public administration by R.J. Ward. (Pages 140-141)	12 Oct 1961	2 sheets
3/47	T.S. Account of an analysis of the Government of Jordan Budget by R.J. Ward. (Page 142)	13 Oct 1961	1 sheet
3/48	T.S. Account of a visit to Mr Awkni Dijani's farm outside Jericho. (Pages 143-147)	13 Oct 1961	5 sheets
3/49	T.S. Account of the problem of applying a difference in philosophy for obtaining development funds by R.J. Ward. (Pages 148-151)	21 Oct 1961	4 sheets
3/50	T.S. Account recalling mistaken first impressions of the climate, scenery and the people of Jordan. (Pages	22 Oct 1961	4 sheets

	152-155)		
3/51	T.S. Letter to friends from home recounting life and recent events in Jordan. (Pages 156-157) (Continued in 3/52)	5 Nov 1961	2 sheets
3/52	T.S. Letter by R.J. Ward. (Pages 158-160) (Continued from 3/51 )	5 Nov 1961	4 sheets
3/53	T.S. Account of a discussion about the Acting Director, Bill Underwood, and his suitability for the post by R.J. Ward. (Pages 161-4)	Nov 20 1961	4 sheets
3/54	T.S. Account of a visitation of a U.S. Senator, Carl Mundt from South Dakota by R.J. Ward. (Pages 165-170)	27 Nov 1961	6 sheets
3/55	T.S. Article entitled 'On Political Finesse: Readings of Hitti's History of the Arabs.' (Page 171) (See 3/19)	Not dated	1 sheet
3/56	T.S. Article of the obstructing factor of political strategy including 'The Role of Forced Saving in Economic Development' by R.J. Ward. (Pages 172-173)	15 Dec 1961	2 sheets
3/57	T.S. Letter from R.J. Ward. (Pages 174-6)	20 Feb 1962	3 sheets
3/58	T.S. Article on the importance and details of the improvement of the Administrative practices of the Jordan Government. (Pages 177-178)	7 March 1962	2 sheets
3/59	T.S. Article entitled 'The New Government' (Pages 179-180)	10 March 1962	2 sheets
3/60	T.S. Article entitled 'Meeting the Prime Minister'. (Pages 181-182)	13 March 1962	2 sheets
3/61	T.S. Article entitled 'The Wearin [sic] of the Green.' (Pages 183-184)	17 March 1962	2 sheets
3/62	T.S. Article entitled 'Women in the Foreign Service.' (Pages 185-186)	18 March 1962	2 sheets
3/63	T.S. Account entitled 'Petra.' (Pages 191-199)	Week end of 24-25 March	9 sheets

		[1962]	
3/64	T.S. Account entitled 'Trip to Egypt.' (Page 200)	Thurs 29 March 1962	1 sheet
3/65	T.S. Account entitled 'Jericho.' (Pages 201-204)	Saturday 14 April 1962	4 sheets
3/66	T.S. Article entitled 'Daily Standards in Jordan' (Page 205)	7 April 1962	1 sheet

4 Articles, Observations and Accounts, 1962-1963

4/1 Economic, 1962

4/1/1	T.S. and M.S. Article entitled 'Economic Development and the Relationship Between Internal and External Deficit' with handwritten notes on back page	18 Jan 1962	3 sheets
4/1/2	Fragmentary T.S. Account entitled 'Conversation with Ambassador in Evening about Budget Support'	13 July 1962	3 sheets
4/1/3	T.S. Article entitled 'Economic Development: "Teaching Them How"'	17 Aug 1962	4 sheets
4/1/4	T.S. Article entitled 'Economic Development: The FY 64 Program'	4 Sept 1962	3 sheets
4/1/5	T.S. Article entitled 'The Pragmatic versus the Theoretical Approach to Development'	10 Sept 1962	2 sheets
4/1/6	T.S. Article entitled 'The Fallacy of Capital Shortage'	8 Dec 1962	2 sheets
4/1/7	M.S. Notes on a discussion on U.S. Budget Support Aid to Jordan Thurs.	Thurs 7 June	1 sheet
4/1/8	M.S. Brief Note referring to the difficulties of mastering factual detail of each country	Not dated	1 sheet
4/1/9	Fragment of T.S. Article relating to bank reserves	Not dated	1 sheet
4/1/10	T.S. Article entitled 'My Day in Economic Development: Problems in A Day of Economic Development'	Not dated	4 sheets
4/1/11	M.S. Notes entitled 'Economic Priorities for Jordan'	Not dated	5 sheets
4/1/12	M.S. Brief notes on economic development, and a	Not dated	1 sheet

note on music and a Palestinian doctor

4/1/13	M.S. Notes entitled 'Water in Jordan'	Not dated	1 sheet
4/1/14	M.S. Notes entitled 'Recognizing the East'	Not dated	1 sheet
4/1/15	M.S. Observations on the problems surrounding the raising and spending of money by clubs	Not dated	1 sheet

4/2 Economic and Political, 1962

4/2/1	T.S. Article entitled 'Development and Local Politics'	24 Oct 1962	3 sheets
4/2/2	T.S. Article entitled 'Instance of Political Conflicting with Economic' and 'Political Influence Can Override Development Priorities' and M.S. notes on other events and proceedings	Not dated	4 sheets

4/3 Training and Personnel, 1962

4/3/1	T.S. Account entitled 'Technicians in Economic Development'	20 May 1962	3 sheets
4/3/2	M.S. Notes entitled 'The Difficulties of Planning' with discussions of the problem of finding competent technical people	Not dated	4 sheets
4/3/3	M.S. Notes entitled 'Difficulties of obtaining Competent People Overseas'	Not dated	1 sheet
4/3/4	M.S. Notes entitled 'Techniques of Programming'	Not dated	2 sheets
4/3/5	M.S. Notes entitled 'Taylor's Question Person who initiate policies or plans should be around to carry them through'	Not dated	2 sheets

4/4 Observations on social habits and customs, 1962-1963

4/4/1	T.S. Article entitled 'Who's Developing Whom?'	29 April 1962	3 sheets
4/4/2	T.S. Article entitled 'Miscellaneous Items' including 'The Beauty and Proliferation of Flowers,' 'Colorful Buses,' 'Cruelty to Animals, and Sometimes to Children,' 'Occasional Cruelty to Children' and 'Arab Christmas in May'	10 May 1962	4 sheets

4/4/3	T.S. Article entitled 'The Living Mass' by R.J. Ward including title page	18 Dec 1962	6 sheets
4/4/4	T.S. Article entitled 'Humorous Scenes' including tea drinking, vehicles and stories about spies by R.J. Ward	6 Jan 1963	3 sheets
4/4/5	M.S. 'Notes' on buses and European senates and 'Two Good Ideas'	Not dated	3 sheets
4/4/6	M.S. Notes entitled 'The Tendency to Crowding'	Not dated	1 sheet
4/4/7	M.S. Notes entitled 'Humorous' involving a discussion of clothes shops	Not dated	1 sheet

4/5 Personal, 1962-1963

4/5/1	T.S. Account entitled 'A night with King Hussein' and 'A small dinner with the Prime Minister' by R.J. Ward	6 Jan 1963 and 19 Dec 1962	5 sheets
4/5/2	Printed copy of a photograph of a car, with M.S. notes overleaf 'Our "Jordan" Ford 1959 station wagon'	Not dated	1 sheet
4/5/3	M.S. Brief List on scrap paper – shopping list or menu	Not dated	1 sheet
4/5/4	T.S. List of names and titles entitled 'Distinctive Characters'	Not dated	1 sheet
4/5/5	T.S. Article entitled 'We Looked Over Jordan'	Not dated	7 sheets

4/6 Living abroad, 1963

4/6/1	T.S. Article on the pleasures of living overseas as an American	6 Jun 1963	2 sheets
4/6/2	M.S. Notes of how Americans profess to live overseas	Not dated	1 sheet
4/6/3	T.S. Notes relating to observations about living in the Middle East	Not dated	1 sheet

5 Travel notes, 1962

5/1	M.S. Notes entitled 'Desert Party' listing guests	[c. Sunday 17 June 1962]	1 sheet
5/2	M.S. Notes from the Berengaria Hotel	6 Aug 1962	3 sheets
5/3	M.S. Notes entitled 'Tim's Camel driver'	Not dated	1 sheet
5/4	M.S. Notes written on envelope about Restaurant food and prices [in Lebanon] (English and French)	Not dated	1 sheet
5/5	M.S. Notes entitled 'Conversion of St Paul.' (See 3/51 and 3/52)	Not dated	1 sheet

6 Newsletter, [1962]

6/1	T.S. Newsletter of the Friends of Archaeology advertising a "dig" and two trips for members by The Executive Committee	29 Sept [1962]	1 sheet
-----	--	----------------	---------

7 Newspaper, 1972

7/1	T.S. Newspaper 'Spafford Children's Center News', Jerusalem	April 1972	2 sheets
-----	--	------------	----------